2024 to 2027 Business Plan

Service: Rapid Transit

Cost per day for the average rate payer (2024 to 2027) $0.00

0.03% Of the 2024 to 2027 City of London Net Property Tax Supported Budget

Who we are:
- Major Projects manages the planning, design, and construction of the City’s bus rapid transit system. This includes coordination with renewal and system improvements of underground infrastructure along the rapid transit corridors and active transportation connections to transit.

What we do:
- Through the implementation of rapid transit, the work of Major Projects contributes towards effective transportation in the City by supporting greater access to transit, improved transit reliability, widened roads to be flexible to future transportation needs and improved overall safety. This project remains critical to achieving the City’s growth, climate and mobility goals and is a major economic driver for the community.
Why we do it:

- **Traditional** – Building London’s rapid transit network is essential to supporting future growth, through the efficient movement of people along our transportation corridors as well as encouraging and supporting intensified development. The work is necessary to achieve the goals of the London Plan, Transportation Master Plan and the Climate Emergency Action Plan.

The following table provides an overview of the budget for this service:

<table>
<thead>
<tr>
<th>Budget Summary ($000's)</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2024 to 2027 TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Operating Expenditures</td>
<td>$294</td>
<td>$293</td>
<td>$294</td>
<td>$294</td>
<td>$1,175</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>-$50</td>
<td>-$50</td>
<td>-$50</td>
<td>-$50</td>
<td>-$200</td>
</tr>
<tr>
<td><strong>Net Tax Levy Supported Operating Budget</strong></td>
<td><strong>$244</strong></td>
<td><strong>$243</strong></td>
<td><strong>$244</strong></td>
<td><strong>$244</strong></td>
<td><strong>$975</strong></td>
</tr>
<tr>
<td>Total Capital Expenditures</td>
<td>$145,207</td>
<td>$102,848</td>
<td>$19,672</td>
<td>$1,929</td>
<td>$269,656</td>
</tr>
<tr>
<td>Full-Time Equivalents (FTE's)</td>
<td>9.0</td>
<td>9.0</td>
<td>9.0</td>
<td>9.0</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Reflects 2024 to 2027 approved City budget as of March 1, 2024.
Linkage to the 2023 to 2027 Strategic Plan
This service supports the following Strategic Areas of Focus in the 2023 to 2027 Strategic Plan:

- Reconciliation, Equity, Accessibility, and Inclusion
- Economic Growth, Culture, and Prosperity
- Housing and Homelessness
- Mobility and Transportation
- Wellbeing and Safety
- Climate Action and Sustainable Growth
- Safe London for Women, Girls, and Gender-Diverse and Trans People
- Well-Run City
Environmental, Socio-economic Equity and Governance (ESG) Considerations

Environmental, Socio-economic Equity and Governance Profile for this service:

Environmental:
- Implementing rapid transit in London will help reduce greenhouse gas emissions and improve air quality in the community through a mode shift from automobiles to transit and is expected to improve community adaptation and resilience by making transit service more reliable and competitive throughout the City.

Socio-economic Equity:
- Implementing rapid transit in London will enhance accessibility, connecting people to job opportunities, education, and essential services. By providing an efficient and affordable mode of transportation, rapid transit contributes to reducing income inequality and increasing social inclusion by ensuring that people from various socio-economic backgrounds have access to reliable transit options.

Governance:
- Major Projects provide effective governance as a dedicated rapid transit implementation office to ensure transparent decision-making and successful project execution. It involves clear roles, and responsibilities along with robust public engagement to ensure that the transit system meets the needs of the community while adhering to budgetary and regulatory constraints.
The following section provides an overview of the key activities the service plans to undertake from 2024 to 2027 to implement the Corporation’s 2023 to 2027 Strategic Plan, as well as an overview of the risks and challenges the service is anticipated to experience during this period:

Service Highlights 2024 to 2027
- Revitalize an additional 10 kilometres of arterial roadway (along the East London Link and Wellington Gateway corridors) as rapid transit corridor including renewal of underground infrastructure to support growth, street scaping and active transportation connections to transit. Previous phases of rapid transit improved 5.5 kilometres of rapid transit corridor from 2021 to 2023.

Risks and Challenges Anticipated in 2024 to 2027
- Financial risks include continued increases in prices of commodities and labour due to inflation and cost pressures related to changes in legislation and a volatile real estate market.
- Schedule risks include ongoing concerns with global supply chain challenges, skilled labour shortages as well as potential environmental approvals and permit delays.

Other reference information and links:
- Link to the City of London website Rapid Transit Project Details

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