2024 to 2027 Business Plan

Service: London Transit Commission

$0.74  7.25%
Cost per day for the average rate payer (2024 to 2027) Of the 2024 to 2027 City of London Net Property Tax Supported Budget

Who we are:
• London Transit Commission is an agent of City of London established in 1875.

What we do:
• Provide accessible public transit services to all Londoners, including repair, control and management of services.
• Conventional Transit: Utilizes 230 low-floor accessible buses to deliver service on 42 bus routes across the City.
• Specialized Transit: Provide door to door service to customers who cannot, as the result of a disability, make use of London’s Accessible Conventional Service.
Why we do it:

- **Traditional** – London Transit Commission provides Londoners public transit service that is affordable, safe and reliable.

The following table provides an overview of the budget for this service:

<table>
<thead>
<tr>
<th>Budget Summary ($000's)</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2024 to 2027 TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Operating Expenditures*</td>
<td>$109,890</td>
<td>$113,458</td>
<td>$116,820</td>
<td>$120,276</td>
<td>$460,444</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>-$53,980</td>
<td>-$54,564</td>
<td>-$55,143</td>
<td>-$55,734</td>
<td>-$219,421</td>
</tr>
<tr>
<td>Net Tax Levy Supported Operating Budget</td>
<td>$55,910</td>
<td>$58,894</td>
<td>$61,677</td>
<td>$64,542</td>
<td>$241,023</td>
</tr>
<tr>
<td>Total Capital Expenditures</td>
<td>$23,913</td>
<td>$18,580</td>
<td>$21,034</td>
<td>$24,157</td>
<td>$87,684</td>
</tr>
<tr>
<td>Full-Time Equivalents (FTE's)</td>
<td>636.0</td>
<td>637.0</td>
<td>638.0</td>
<td>638.0</td>
<td>N/A</td>
</tr>
</tbody>
</table>


*Above budget represents budget required for status quo service at 2023 service levels. All growth related services are included in 2024-2027 Multi-Year Business Case.*
Linkage to the 2023 to 2027 Strategic Plan
This service supports the following Strategic Areas of Focus in the 2023 to 2027 Strategic Plan:

- Reconciliation, Equity, Accessibility, and Inclusion
- Economic Growth, Culture, and Prosperity
- Housing and Homelessness
- Mobility and Transportation
- Wellbeing and Safety
- Climate Action and Sustainable Growth
- Safe London for Women, Girls, and Gender-Diverse and Trans People
- Well-Run City
Environmental, Socio-economic Equity and Governance (ESG) Considerations

Environmental, Socio-economic Equity and Governance Profile for this service:

**Environmental:**
- This business plan does not include any new greenhouse gas emission sources or increased emissions from existing sources given it is a status quo service level.
- This business plan is expected to avoid, reduce, or help to reduce greenhouse gas emissions in the community noting that a full conventional transit bus can remove up to 40 single occupant vehicles from the road, ultimately resulting in overall positive impacts with respect to greenhouse gas emissions in the community.
- This business plan is not expected to have any impact on community adaptation and resilience.

**Socio-economic Equity:**
- Public transit services in London are available to all London residents. While some areas of the City do not have the same level of access in terms of proximity and frequency of transit service, the London Transit Commission Growth Business Case, should it be approved, will result in the ability to expand services to underserved areas of the City.
- While there is no legislation regarding the need for a community to provide conventional transit services, the Accessibility for Ontarians with Disabilities Act and the Ontario Human Rights Code do require that specialized service be provided in communities that choose to provide conventional transit services.

**Governance:**
- London Transit is a member of both the Ontario Public Transit Association (OPTA) and the Canadian Urban Transit Association (CUTA). In addition to providing opportunities for the sharing of best practices with peer transit systems, these Associations undertake advocacy efforts at both the Provincial (OPTA) and Federal (CUTA) levels.
- London Transit Commission provides an Annual Report to Council that reports on an overview of how the LTC performed against each of the strategic outcomes.
The following section provides an overview of the key activities the service plans to undertake from 2024 to 2027 to implement the Corporation’s 2023 to 2027 Strategic Plan, as well as an overview of the risks and challenges the service is anticipated to experience during this period:

Service Highlights 2024 to 2027
• The budget included in this document relates only to status quo service levels, and as such, does not address the items in the Strategic Plan which call for increased service levels and service improvements. A detailed budget request which addresses the transit related initiatives in the Strategic Plan is set out in the London Transit Growth Business Case.

Risks and Challenges Anticipated in 2024 to 2027
• Continued growing demand for access to public transit services will not be addressed by base budget given it represents a status quo level of service.
• Continued significant inflation levels impacting many aspects of public transit service delivery may impact the ability to deliver the service levels assumed in this budget.
• The 17% fare increase which takes effect on January 1, 2024, may have a negative impact on ridership and related revenue, the extent of which may impact the ability to deliver the service levels assumed in this budget.

Other reference information and links:
• Link to the London Transit Website https://www.londontransit.ca
• Link to the London Transit Commission Approved 2024-2027 Multi-Year Operating Budget-Status Quo (Staff Report #1, August 30, 2023)
• Link to the London Transit Commission Approved 2024-2027 Multi-Year Operating Budget-Growth (Staff Report #2, August 30, 2023)
• Link to the London Transit Commission Approved 2024-2033 Multi-Year Capital Budget (Staff Report #3, August 30, 2023)

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