



## 2020 to 2023 Business Plan

Service: Fleet

**\$0.00**

Cost per day for the average rate payer (2020 to 2023)

**0.00%**

Percentage of the 2020 to 2023 City of London Net Property Tax Supported Budget

### Who we are:

- Fleet Services Division (FSD) is a Division of over 35 skilled trade employees and an additional 12 managerial and technical staff that manage the internal inventory of over 1,325 vehicle and equipment assets.
- Primary services include Fleet Maintenance, Fleet Planning, Fleet Administration and Asset Management and Fuelling Services.

### What we do:

- FSD provides vehicle and equipment services to over 50 internal City program areas.
- Fleet also provides extended services for fuelling, rental/leased vehicles and maintenance services to external partners LMEMS, Fire, Police, London Public Library, Tourism and Parks and Recreation.

### Why we do it:

- Fleet Services play an integral role in supporting programs in their service delivery to Londoners. Many City services rely on municipal vehicles and equipment to transport staff and provide front line public works to Londoners.

- **Mandatory** - An employer that manages a fleet of vehicles and equipment is required to comply with the regulations of a Commercial Vehicle Operator Registration (“CVOR”) prescribed by the Highway Traffic Act. In addition if the operator purchases and sells vehicles and equipment they must hold an (OMVIC) Ontario Motor Vehicle Industry Council certification.

The following table provides an overview of the budget for this service:

Budget Summary (\$000's)	2020	2021	2022	2023	2020 to 2023 TOTAL
Gross Operating Expenditures	\$78	\$78	\$78	\$78	<b>\$312</b>
Other Revenues	-\$78	-\$78	-\$78	-\$78	<b>-\$312</b>
<b>Net Tax Levy Supported Operating Budget</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Total Capital Expenditures	\$6,193	\$4,601	\$6,870	\$5,568	<b>\$23,232</b>
Full-Time Equivalents (FTE's)	51.9	51.9	51.9	51.9	N/A

Reflects 2020 to 2023 Council Approved Budget - January 12, 2021.

The following section provides an overview of the key activities the service plans to undertake from 2020 to 2023 to implement the Corporation's 2019 to 2023 Strategic Plan, as well as an overview of the risks and challenges the service is anticipated to experience during this period:

### Service Highlights 2020 to 2023

- Completion and implementation of the next steps of the Green Fleet Strategy as part of the Corporate Energy Management Program and to address Council's Climate Emergency Declaration.
- Manage maintenance, service and inspection on over 1,325 municipal vehicle and equipment assets with some minor growth in vehicles during the four years.
- Operate 3 fleet maintenance facilities - Hours of Operation are 16 hours per day.
- On-call and standby crews available for operational support like winter storms, extreme cold weather and seasonal switch-overs.
- Manage over 3,200,000 litres of fuel obtained through shared (bulk) purchasing agreements to reduce costs.
- Continued implementation of the fuel switching from biodiesel/diesel waste collection trucks to compressed natural gas (CNG).

- Continued implementation on automated vehicle locator (AVL) technology, Idle Management and Telematics to enhance safety, reduce emissions and control costs.
- Continued introduction of electric and hybrid vehicles and infrastructure.

### Risks and Challenges Anticipated in 2020 to 2023

- Price increases on vehicle and equipment replacement costs.
- Escalating costs of raw materials and auto parts.
- Impact of governmental influences, auto and material tariffs and cross border agreements; value of Canadian dollar.
- Fuel cost volatility and various taxes on fuels, carbon and road taxes.
- Pressure for environmental conservation, reducing climate change impacts through emission reductions.

The service directly supports the following components of the Corporation’s 2019 to 2023 Strategic Plan:

### Building a Sustainable City

London has a strong and healthy environment.

**Expected Result:** Conserve energy and increase actions to respond to climate change and severe weather.

**Strategy:**

- Develop and implement the next Corporate Energy Management Conservation & Demand Management (CDM) Strategy. (BSC-22)

Metric	2019	2020	2021	2022	2023
100% completion of CDM Strategy (2019-2023)	100%	0%	0%	0%	0%
100% completion of CDM Strategy actions.	0%	5%	25%	50%	20%
100% completion of the updated Green Fleet Plan.	100%	0%	0%	0%	0%
25% reduction in corporate energy use on a per person basis compared to 2007.	21%	0%	1%	2%	1%
70% reduction in greenhouse gas generation levels from 2007 levels.	64%	0%	2%	3%	1%

**Other reference information and links:**

- [Civic Works Committee, September 25, 2018, CNG Fuel Switching Business Case, Page 193](#)
- [Civic Works Committee, September 24, 2019, Underground Fuel and Oil Storage Tank Replacement](#)

**Contact:**

- Jay Stanford, Director – Environment, Fleet and Solid Waste
- 519-661-CITY (2489) Extension 5411
- [jstanfor@london.ca](mailto:jstanfor@london.ca)