

# 2020 - 2023 BUSINESS PLAN



# **SERVICE**

# Storybook Gardens

#### Who We Are

Storybook Gardens is a family-centered park offering themed play structures, splash pad, sand and water play area, six family-friendly amusement rides, entertainment events, day camps, outdoor skating (winter), food service and other family-oriented activities.

#### What We Do

Storybook Gardens enhances the quality of life for residents, offering affordable family-oriented entertainment and gross motor play on a year-round basis. Storybook Gardens also attracts visitors to the community, providing an economic contribution.

### Why We Do It

**Other Discretionary** – The operation of an amusement park is not a typical activity for larger communities.

\$0.00 per day

for the average ratepayer (2020-2023)

0.03%

of the 2020-2023 City of London Net Property Tax Supported Budget The following table provides an overview of the budget for the service:

Budget Summary (\$000's)	2020	2021	2022	2023	2020-2023 TOTAL
Gross Operating Expenditures	\$2,004	\$2,015	\$2,025	\$2,036	\$8,081
Other Revenues	(\$1,754)	(\$1,783)	(\$1,799)	(\$1,818)	(\$7,154)
Net Tax Levy Supported Operating Budget	\$251	\$231	\$227	\$218	\$927
Total Capital Expenditures	\$129	\$89	\$1,089	\$89	\$1,396
Full-Time Equivalents (FTE's)	\$28.6	\$28.6	\$28.6	\$28.6	

Reflects 2020-2023 Housekeeping Budget Adjustments up to August 31, 2020

The following section provides an overview of the key activities the service plans to undertake from 2020-2023 to implement the Corporation's 2019-2023 Strategic Plan, as well as an overview of the risks and challenges the service is anticipated to experience during this period:

#### **Service Highlights 2020-2023**

- Provide unique family friendly experiences focused on physical literacy, connections to nature and outdoor play that align with new program trends in parks and recreation including; increasing participation in our children's nature club with open registration, hosting an annual children's adventure race and offering weekly summer fitness classes open to visiting families.
- Upgrade our website to support e-commerce for day admissions, annual passes and event tickets.
- Increase annual Multicultural Event attendance in partnership with the London Arts Council.
- Partner with local organizations to allow more Londoners to access the park and enjoy the facilities.
- Create an inclusive environment for all Londoners by hosting and promoting events and entertainment that celebrates the diversity in our community.
- Engage annual pass holders and the local community to determine new program and service needs.
- The addition of a pavilion to provide additional covered programming and rentable space.

## Risks and Challenges Anticipated in 2020-2023

- Middlesex-London Health Unit issuing a greater number of heat alerts due to climate change affecting parkattendance.
- Implementing our heat stress plan for employees may cause a reduction in food services, park programming and attractions.
- Increasing group parking while balancing the need for day visitor parking demands.
- Creating preventative facility and amusement ride maintenance plans to maintain aging assets.
- Seeking funding to introduce a new attraction to Storybook Gardens to attract and retain visitors and support park growth.

The service directly supports the following components of the Corporation's 2019-2023 Strategic Plan:

STRENGTHENING OUR COMMUNITY									
Londoners are engaged and have a sense of belonging in their neighbourhoods and community.									
Expected Result	Strategy	Metric	Target						
			2019	2020	2021	2022	2023		
Improve the health and well-being of Londoners	Create programs and exhibitions to foster health and well-being (SOC-16)	90% of program participants reports increased levels of physical activity	88%	88%	89%	89%	90%		

BUILDING A SUSTAINABLE CITY									
London's infrastructure is built, maintained, and operated to meet the long-term needs of our community.									
Expected Result	Strategy	Metric	Target						
	Renew, expand, and		2019	2020	2021	2022	2023		
Build infrastructure to support future development and protect the environment.	develop parks and recreation facilities, and conservation areas in appropriate locations to address existing gaps. (BSC-06)	Metric TBD pending Parks & Recreation Master Plan.	TBD	TBD	TBD	TBD	TBD		

#### **LEADING IN PUBLIC SERVICE** Londoner's experience exceptional and valued customer service. **Expected Result Strategy** Metric **Target** 2019 2020 2021 2022 2023 Create new and/or enhance **Increase Community** opportunities for and Resident residents and satisfaction of their 73% program utilization rate. 69% 70% 71% 72% 73% neighbourhood service experience

#### For more information:

with the City

#### Other Reference Information

• Parks & Recreation 2019-2023 Master Plan - Available by request at <u>recreation@london.ca</u> or 519 661-5575

### Contact

• Scott Oldham, Division Manager

groups to engage on

program and service needs. (LPS-05)

- 519-661-2489, Extension 2737
- soldham@london.ca